2024 SUSTAINABILITY REPORT

BROWN CAPITAL

ACCELERATING THE LOW CARBON FUTURE

Contents

Brawn at a Glance

I founded Brawn Capital with a simple conviction: that we cannot wait for someone else to solve the climate crisis. That means investing in real infrastructure, not just ideas. It means putting in the work - the grit, the sweat, the brawn - to accelerate the clean energy transition at the scale and urgency this moment demands.

There is no Plan B, because there is no Planet B.

Scott Reinhart,
Founder and CEO

Dear All,

This year, Brawn has made significant progress in pushing towards a greener future. Our first step in ESG integration has always started with selecting asset classes that align with our Net Zero agenda. This is why we have drastically expanded our pipeline projects in Grid Scale Battery Systems, and have entered into the Green Data Center space. These were made possible through strong collaborations with our partner platforms.

Corporate governance optimization and improvements remain a priority as we implement a new asset management platform designed to enhance project tracking capabilities and promote transparency across departments and partner organizations. This advancement not only boosts our project development efficiency but also streamlines our processes and increases scalability. With this framework, we hope to scale our impact while effectively tracking performance to enhance our project pipeline, ESG initiatives, among others.

From an environmental lens, we undertook a comprehensive review of our climate risk processes, improving our flood and landslide risk assessment methodology, which are integral components in our asset-level due diligence. By using scenario analysis in our climate decision-making, we are better equipped to navigate the challenges posed by a changing climate.

In our commitment to social responsibility, we launched an exciting volunteering and donation matching policy to reflect our belief in giving back to the community and supporting causes that matter. We have also implemented a flexible remote policy to support employee well-being and streamline work-life balance.

As we look to the future, I am excited about the collective journey we are on. Together, we will continue to drive innovation in our offerings, uphold our commitments to ESG, and foster a culture of inclusivity. Thank you for your unwavering support as we work towards a more sustainable and equitable world.

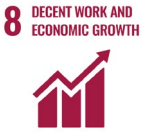
Warm regards,
Scott Reinhart

UNSDGs and Collaborative Groups

Brawn supports a sustainable transformation in the energy sector through facilitating the development of our energy transition assets. Brawn's investments across Asia align with the United Nations Sustainable Development Goals (UN SDG), contributing to the goals and underlying targets. Further, through cooperation with partners across geographies, Brawn supports global renewable energy capacity growth, creating innovative infrastructure and providing employment opportunities in rural areas.

Brawn is committed to enhancing renewable energy capacity in both urban and rural areas, reducing reliance on fossil fuels and lowering air pollution. Battery Energy Storage Systems (BESS) projects facilitate additional renewables integration, and Green Data Centers are designed for energy optimization with a pathway for renewables procurement.

Targets: 7.1, 7.2, 7.A



Brawn drives clean energy solutions that decouple economic growth from environmental harm. Collaborating with local partners, we create jobs in the low-carbon sector while fostering sustainable practices.

Targets: 8.4

Brawn designs resilient infrastructure with sustainability in mind, from planning through to operation. Our holistic approach integrates environmental and social considerations, ensuring long-term viability.

Targets: 9.1

Brawn is accelerating the shift to a low-carbon future through planning and managing energy transition assets aligned with net zero pathways. Brawn actively participates in industry initiatives, managing over 300 systems with a total capacity of 500 MWDC in the Asia-Pacific region.

Targets: 13.3

Creating renewable energy assets relies on diverse stakeholder collaboration. Brawn's expertise in cross-border partnerships brings projects to fruition, mobilizing knowledge, technology, and financial resources.

Targets: 17.16

TCFD Task Force on Climate-Related Financial Disclosures

Net Zero Asset Managers Initiative

Climate Action 100+

GIIN Global Impact Investing Network

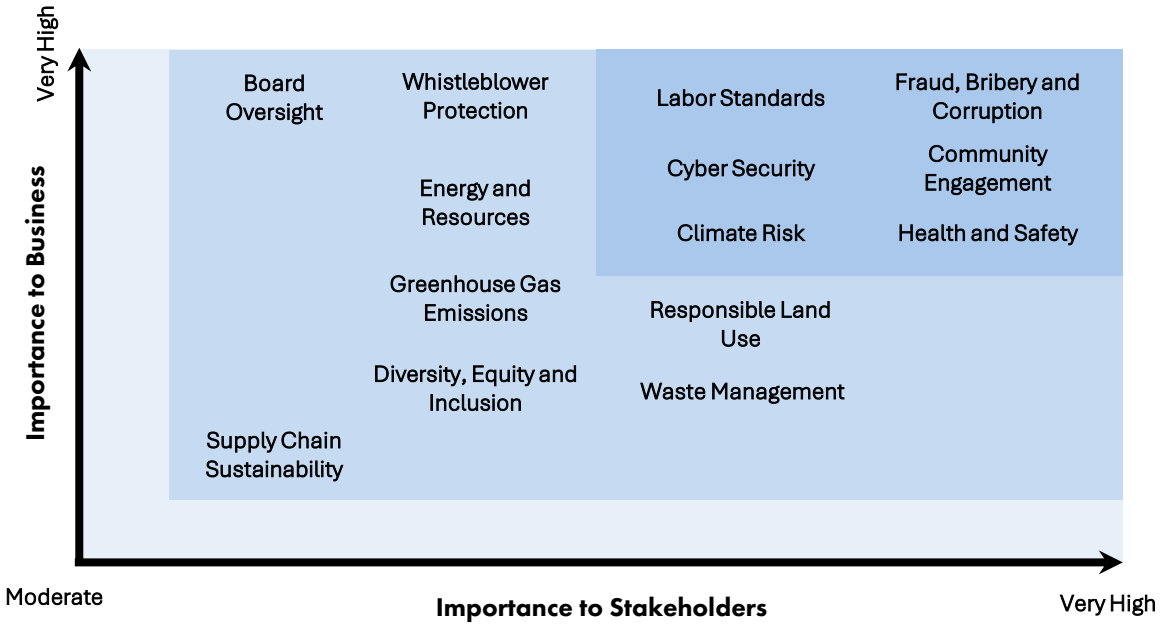
PRI Principles for Responsible Investment

AIGCC Asia Investor Group on Climate Change

PCAF Partnership for Carbon Accounting Financials

Materiality

Brawn's Materiality Assessment outcome is displayed in a matrix format to show the key material topics for our operations against importance to our business and our stakeholders.



Materiality Assessment Overview

Brawn has conducted a thorough materiality assessment that incorporates diverse perspectives from both internal and external key stakeholders. This initiative aimed to identify and prioritize topics of importance regarding environmental, social, and governance (ESG) considerations.

The majority of the stakeholders were actively engaged throughout the assessment process, given the opportunity to evaluate and select topics they considered most material from a curated list. Brawn teams interacted directly with employees, development partners, construction partners, operations partners, and investors. Additionally, targeted interviews with select stakeholders provided deeper insights into material topics. The feedback obtained was analyzed in conjunction with publicly available data from stakeholders we were unable to engage directly, resulting in a comprehensive understanding of their priorities. This collaborative exercise proved invaluable in identifying the material issues that are critical to our operations.

For the identified material factors, an internal analysis assessed the potential impact of each topic on our business operations and processes. These findings were then consolidated and compared with industry benchmarks and publicly available information. The results of the materiality assessment were subsequently shared with Brawn's ESG committee for review.

Commitment to Stakeholder Engagement

Brawn is dedicated to ongoing engagement with stakeholders, recognizing the significance of their insights and perspectives in shaping our sustainability strategy and decision-making processes. Through continued dialogue and collaboration, we aim to enhance our understanding of material issues, refine our approach, and drive positive impact through strategy and processes.

ESG Governance

Board of Directors

The governance of Brawn is overseen by an experienced Board of Directors (the Board). They understand and support ESG integration into the firm, including climate-related issues. Comprised of individuals with expertise in asset management, financial services, legal services, and renewable infrastructure, the Board ensures a comprehensive examination of assets, reducing risk and enhancing decision-making quality. The Board's responsibilities include overseeing risk and opportunities, establishing policies, providing strategic direction, and monitoring progress against organization-level goals and targets.

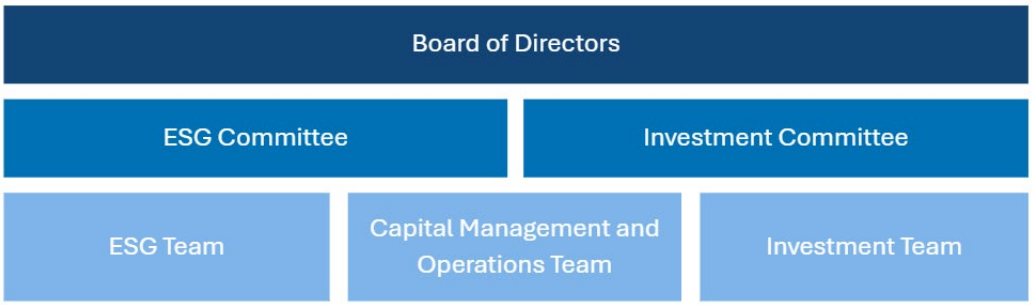
Investment Committee

Brawn establishes an Investment Committee for each investment vehicle to evaluate proposed transactions in alignment with our investment objectives and guidelines. The committee leverages its expertise to safeguard the portfolio and provide asset-level oversight, with member composition tailored to each fund strategy.

The committee's responsibilities include evaluating and approving investments, monitoring related business activities, and reviewing amendments to fund strategies and objectives. For new acquisitions, members receive comprehensive memoranda detailing project specifics, associated risks, and mitigation strategies. Notably, identified climate and ESG risks are included in this documentation for their review and approval.

In monitoring existing assets, the Investment Committee emphasizes financial metrics and the overarching strategy. Climate risks mitigation costs are integrated into capital and operational expenditure allocations, ensuring they are factored into overall monitoring. Transition risks are also addressed during capital allocation discussions, considering technological advancements, policy changes, market dynamics, and other relevant factors.

Organization Chart



ESG Committee

The ESG Committee, led by the Chief Executive Officer and Chief Compliance Officer, convenes quarterly to oversee and assess our environmental, social, and governance (ESG) initiatives. Meetings cover climate-related risks, mitigation strategies, ESG process implementation, and emerging opportunities.

The ESG team provides updates on material topics, ongoing projects, and climate risks. The committee reviews the team's activities, evaluates the effectiveness of sustainability strategies, and seeks innovative approaches to enhance ESG performance.

ESG and Related Policies

Brawn maintains the following ESG-related policies for sound governance and oversight.

- ESG Policy
- Sustainability Exclusion Policy
- Modern Slavery Act Statement
- Volunteering and Charitable Contributions Policy
- Conflicts of Interest Policy
- Compliance Manual
- Cybersecurity Policy
- Diversity, Equity and Inclusion Policy
- Whistleblower Protection Policy
- Remote Working Policy
- Workplace Harassment Prevention Policy

Environment

Energy Generation and Resource Management

Efficient energy generation and resource management are critical in the energy sector, and Brawn has adopted tailored measures for each asset type.

Battery Energy Storage Systems (BESS)

A significant challenge in expanding renewable energy generation is the grid's inability to handle surplus electricity during peak periods. To mitigate this in Japan, Brawn deploys BESS technology, which stores excess energy for later use, thereby reducing green electron loss from curtailment. We collaborate with reputable third-party research groups to gain insights into the Japan BESS market, developing both greenfield and brownfield projects. We are also undergoing discussions with various BESS aggregators regarding optimizing the participation across the different energy trading markets.

Solar Photovoltaic (PV)

In solar projects, two primary factors are essential: project design and operational maintenance. During the development phase, we prioritize site selection, panel placement, tilt, and hazard exposure to ensure optimal performance and long-term stability. Utilizing advanced AI-assisted PV design software, we create efficient project designs. Brawn collaborates with experienced developers and conducts rigorous due diligence to assess and mitigate risks before acquisition or development. Operational strategies include retrofitting with advanced technology, regular maintenance to prevent dust accumulation, and prompt repairs to enhance electricity generation.

Biomass Gasification

Brawn leverages biomass gasification to generate electricity using low-grade wood and waste from artificial forests. We partner with local forestry unions to source sustainable wood supplies. Our latest projects incorporate upgraded gasification technology, including dual oxidation methods that reduce ash and tar production. We are committed to adapting and expanding our use of innovative renewable energy technologies as they evolve.

Environment

Waste Management and Pollution Prevention

Brawn is committed to environmental sustainability, recognizing the critical role of effective waste management throughout the lifecycle of our renewable energy projects. Our focus is on the construction and operational phases, collaborating with partners to ensure waste disposal complies with local and national regulations, emphasizing timely and responsible disposal methods.

In solar photovoltaic (PV) and grid-scale BESS projects, most waste is generated during construction, including packaging materials, scrap, electronic waste, and excavation debris. Once operational, waste generation significantly decreases, primarily consisting of replacements and spare parts.

Biomass gasification plants differ from the above, where waste such as sewage, drainage water, wastewater, waste gases, ash, and tar are produced during operations. To manage these waste streams effectively, our operations partner is developing a comprehensive waste management plan that addresses the handling, treatment, and disposal of each waste type. This plan will include obtaining necessary permits and collaborating with certified waste collectors.

For sewage management, a septic tank system will be implemented, while drainage from rainwater will be integrated into the general drainage system. Before the plant's operational phase, wastewater analysis will be conducted to determine appropriate treatments, including the selection of suitable coagulants and flocculants. Initial reports from technology manufacturers indicate acceptable air quality levels, and we are committed to ongoing discussions to enhance air quality management.

As we expand our renewable energy portfolio, we actively engage with suppliers to better understand the environmental impacts of our investments. This collaboration enables us to implement effective mitigation measures and strengthen waste management practices across all our projects, ensuring a sustainable and responsible approach to energy generation.

Environment

Responsible Land Usage

Responsible land acquisition and usage are essential for our infrastructure projects, particularly as many assets are located in rural areas. Brawn prioritizes the use of pre-cleared land to minimize biodiversity loss. In collaboration with our development partners, we focus on selecting sites that are already cleared and not classified as forest land wherever possible.

For solar and grid-scale BESS projects, this approach is straightforward, given the abundance of suitable land options available. We also explore various asset types, such as rooftop and agricultural solar installations, which do not require deforestation.

In the case of biomass gasification projects, proximity to forests is crucial for sourcing wood. This necessitates balancing the transportation distance for thinned wood against the availability of pre-cleared land suitable for large-scale operations. The substantial land requirements for biomass facilities are driven by the need to accommodate gasification plants, fuel yards, woodchipper equipment, and other essential infrastructure.

Our development partners conduct thorough due diligence to secure the necessary permits and community approvals before construction and operation. This process includes proactively addressing and mitigating any adverse environmental and social impacts associated with our projects, ensuring that our land use aligns with our commitment to sustainability and community well-being.

Environment

Climate Risk Strategy and Management

Brawn's strategy for managing climate-related risks and opportunities focuses on capitalizing on the transitions toward a low-carbon economy while actively monitoring our exposure to both physical and transition climate risks. By integrating a diverse portfolio, we aim to provide a balanced approach tailored to the countries in which we operate. As a private equity firm specializing in Asian energy transition investments, we consider regional, regulatory, operational, environmental, social, and economic factors that impact our assets.

Our climate resilience relies on effectively addressing the risks and opportunities associated with rising global temperatures. This involves incorporating climate risk into our broader organizational risk management framework. Brawn's ESG Team collaborates closely with the Investment and Portfolio Management Teams to monitor assets throughout their development and operational phases. Risks identified are communicated with partners for the implementation of solutions, fostering a two-way exchange where partner insights on risks and proposed mitigation strategies are shared back with Brawn's teams.

Physical Risk Identification

To identify climate risks, we conduct asset-level analyses using historical data and scenario assessments. We utilize the Shared Socioeconomic Pathways (SSP) scenarios through third-party climate risk tools, supplemented by historical data from public resources, including publicly available geospatial portals. Our systematic evaluation process incorporates a wide range of ESG criteria, including climate-related risks, during pre-acquisition due diligence. Assets with high-risk profiles beyond our risk appetite are excluded, while those deemed acceptable undergo further assessment for potential mitigation measures.

The Investment Team collaborates with development partners to factor in risk mitigation costs within the project's overall risk-return profile. Findings from due diligence are presented to the relevant Investment Committee prior to investment decisions.

Our physical risk assessments address various acute and chronic hazards using SSP scenarios 8.5, 4.5, and 2.6, including: River Flood, Typhoon, Wildfire, Landslide, Rainfall Flood, Snow Melt, Drought, Storm Surge, Extreme Heat, and Sea Level Rise.

The results of our comprehensive climate risk assessments indicate that our assets are most vulnerable to:

- Rainfall Flooding (depth of expected flooding events)
- Typhoons (maximum expected wind speed)
- Landslides (annual landslide frequency)
- Extreme Heat Days (maximum expected temperature)

Brawn publicly shares our medium-term (MT - 2030) and long-term (LT - 2050) risks that the business is exposed to, the material financial impact, and the mitigation measures placed to manage the impacts.

Physical Risk

Risk Description	Time Horizon		Asset Type	Financial Impact	Mitigation Measures
	MT	LT			
Increased severity of rainfall flooding.			Development and construction	Increase in capital expenditure due to the construction of an asset being interrupted by soil erosion, compromising foundation stability, damaging equipment and infrastructure, delaying construction timelines, and increasing overall project costs. Impact on the ability to resell projects within the portfolio.	Integrating flood screening into project due diligence processes. Incorporating design features in the planning stage to increase asset resilience, adding buffers in budgets and timelines to cover unexpected costs, and obtaining insurance with sufficient coverage.
			Operation	Increase in operational expenditure caused by replacement of damaged equipment, disruption of power generation, safety concerns, and increased maintenance requirements. These factors lead to decreased energy output and potential downtime. The vulnerability of the asset depends on the technology type; BESS systems are more vulnerable to damage from prolonged exposure to water.	Conducting regular site inspection and maintenance, installing protective measures such as flood barriers and raised platforms where necessary, and diversifying asset types and locations.
Increased severity of typhoons.			Development and construction	Increase in capital expenditure due to an increase in unexpected delays, damage to equipment and materials, and increased safety risks for workers, thereby leading to higher costs and longer project timelines.	Obtaining appropriate insurance coverage, diversifying asset types and locations, and including a buffer in financial models for unexpected costs from damages.
			Operation	Increase in operational expenditure caused by disruption to onsite activities due to physical damage to the infrastructure, such as energy generation or storage technology and support structures, leading to reduced energy generation and potential downtime for repairs.	Obtaining appropriate insurance coverage, diversifying asset types and locations, and including a buffer in financial models for unexpected costs from damages.

Physical Risk

Risk Description	Time Horizon		Asset Type	Financial Impact	Mitigation Measures
	MT	LT			
Increased chances of a landslide on or near the asset.			Development and construction	Increase in capital expenditure to due to the necessity of additional geotechnical studies, implementing slope stabilisation measures, potentially altering asset design or location, and causing construction delays and increased costs.	Screening out land plots with significant risk of landslides using reliable sources, incorporating design features in the planning stage to increase asset resilience, adding buffers in budgets and timelines to cover unexpected costs from climate risk, and obtaining insurance with sufficient coverage.
			Operation	Posing safety risks to personnel, potentially damaging infrastructure, disrupting access to the site, and causing delays or interruptions in energy generation.	Regular site inspection and maintenance, installation of slope stabilization techniques where necessary, and diversification of assets and locations.
Increasing frequency in extreme heat days.			Development and construction	Increase in capital expenditure due to the necessity of additional precautions for worker safety, potentially causing delays from heat-related work restrictions and requiring enhanced thermal management measures during construction activities.	Incorporating design features in the planning stage to increase asset resilience, adding buffers in budgets and timelines to cover unexpected costs from climate risk.
			Operation	Each technology reacts differently to extreme heat. Higher temperatures negatively impact solar PV electricity generation and revenue while having a positive impact on BESS storage capacity. Biomass is impacted by additional rest time needed for staff under harsh conditions. An increase in operational expenditure is to be expected and accounted for.	Regular site inspection and maintenance, engagement with contractors on topics of climate risks in their operations, diversification of assets and locations, and obtaining adequate insurance coverage for operations.

Transition Risk

Reputation Risk

Brawn's transition risks are assessed annually across policy and legal, market, technology, and reputation risks. These assessments utilize a wide range of information sources, including inputs from internal stakeholders, industry-wide research, and case studies derived from our existing portfolio of assets. This section covers the risks identified, potential financial impacts, and mitigation or adaptation strategies to build resilience to expected risks.

Risk Description	Time Horizon	Financial Impact	Mitigation Measures
Potential reputation risks if the local communities are unwilling to accept the projects.	ST	A damaged reputation resulting from a lack of community approval can lead to the termination of development stage renewable energy projects, necessitating project relocation to a different area. This can result in significant financial losses and have long-term repercussions.	Engaging in proactive outreach, addressing concerns, and building positive relationships with local communities to foster understanding and support. Conducting site selection with ESG factors integrated to reduce impacts to the neighbours.
Increasing changes in climate regulations and challenges in aligning with them in a timely manner.	MT	Failure to adapt and comply with evolving environmental standards may result in penalties and lead to reputational damage, loss of investor confidence, and decreased access to capital.	Implementing companywide ESG training and integrating ESG considerations into existing and new processes to enhance the team's awareness of current and upcoming regulatory requirements. This proactive approach facilitates seamless adaptation to evolving ESG standards and ensures that the team remains informed and well-equipped to navigate the changing ESG landscape effectively.

Transition Risk

Policy and Legal Risk

Risk Description	Time Horizon	Financial Impact	Mitigation Measures
Release of new policies that may significantly affect projects' profitability development timeline.	ST/MT	Investment returns in the renewable energy sector rely on accurate forecasts of future demand and revenue. However, policy changes have the potential to significantly impact revenue generation, and could possibly result in a decrease in return on investment (ROI) and a potential devaluation of our asset portfolio.	Responding proactively to policy changes by engaging multiple data providers for insights on expected shifts and aligning the portfolio accordingly. Prioritizing high-quality off-takers through long-term corporate PPAs ensures revenue reliability. Diversifying portfolios across geographies and technology sectors to mitigate concentration risk and optimize overall performance.
		Elevated scrutiny during the permitting process has the potential to introduce project delays and supplementary expenses and necessitate more extensive assessments. Such heightened scrutiny may also result in permit denials or require design modifications, potentially posing challenges to the project's feasibility and overall financial viability.	Engaging with development stakeholders and fostering relationships with local and regional authorities, conducting comprehensive pre-permitting assessments, and requesting transparent documentation from partners. This approach enables proactive monitoring of the regional policy landscapes to stay informed about any potential changes.
Governments may adopt increasingly stringent climate regulations, resulting in a disorderly transition towards a low-carbon economy.	MT/LT	Unexpected policy changes may require an increased allocation of time and finances to effectively comprehend and ensure compliance with the revised regulatory landscape.	Proactively assess regulatory changes, strategies, and operations that can be adapted to meet emerging requirements. Active participation in industry events with stakeholders and leaders to access valuable insights into industry-wide adaptations and facilitate collaborative approaches and knowledge sharing for best practices and innovative solutions.

Transition Risk

Technology Risk

Risk Description	Time Horizon	Financial Impact	Mitigation Measures
The rapid pace of technological advancements could render currently implemented technologies less efficient. Prone to seeing a price drop from the release of cheaper technologies after the contracting of existing ones for projects.	ST/MT/LT	Emerging efficient renewable technologies may reduce the competitiveness of existing assets, depreciating their value.	Closely monitoring industry trends and technological developments in the renewable energy verticals invested in to identify opportunities and risks early. Monitoring price changes in technology and timing the procurement for new projects accordingly.
		Maintaining and upgrading older, less efficient technologies may result in higher operational and maintenance costs.	Viewing this risk as an investment opportunity by acquiring older operational renewable energy projects and strategically investing in the necessary upgrades to enhance their operational efficiency. Modernizing these assets allows for effective operation and prolonged electricity generation from renewable sources.
Possibility of reduced demand for current and pipeline projects due to technological breakthroughs in other renewable energy sectors. These advancements have the potential to diminish the market demand at the point of portfolio resale.	MT/LT	The emergence of alternate renewable technology could diminish the demand for existing investments, resulting in a decline in revenues and profitability.	Mitigating concentration risk by maintaining a balanced portfolio of assets across different technologies and geographies. Researching emerging technologies for viability and ability to scale up, considering implementation into the portfolio if the financial performance and risks involved are favourable.

Transition Risk

Market Risk

Risk Description	Time Horizon	Financial Impact	Mitigation Measures
The expected returns for renewable energy assets are highly volatile due to several external factors impacting market dynamics within the transition energy sector.	ST/MT/LT	The financial performance and anticipated returns of renewable energy assets are subject to inherent fluctuations. While a multitude of factors can be considered in predicting long-term returns, it is important to recognize that the actual outcomes may deviate from the expected values. Additionally, the valuations of individual assets or portfolios can be influenced by the prevailing volatility within the market.	Market analysis and acquiring data from different sources are important for a holistic understanding of current and future market conditions, which allows for informed decision-making and mitigates potential impacts on investment performance. This encompasses planning for multiple scenarios in financial modeling, internalizing external risks by assessing their potential effects on capital and operational expenditures and utilizing a diverse range of sources to derive the most accurate revenue projections for assets.
Physical climate hazards could disrupt global supply chains, thereby impacting the availability, cost, and delivery time of renewable assets and their components. Challenges in the procurement and acquisition of essential equipment and materials can subsequently affect the overall availability and pricing of renewable energy assets.	ST/MT	Disruptions in the supply chain can lead to increased expenditures resulting from lack of technology availability, higher costs of transportation and logistics, and longer delivery timelines for components. Consequently, these disruptions can lead to delays in construction schedules and operations timelines, especially for assets requiring maintenance or repair.	Diversifying suppliers and strengthening supplier relationships to mitigate some of the anticipated financial burden. Contingency plans should be placed with buffers for expected delays to help reduce uncertainty in the situation. Sourcing locally and regionally, where possible, also reduces risks that may arise from global supply chains.
Supply shortages may occur due to heightened competition resulting from the redirection of capital towards clean energy and a rapid surge in demand for renewable technologies.	ST/MT	As competition intensifies in the renewable energy sector, increased price competition may occur, along with higher prices of the technology and materials due to demand surge. Consequently, this can lead to reduced profit margins for renewable energy projects and potentially impact the financial viability of investments.	Establishing and developing long-term relationships with technology providers and component suppliers to secure a steady supply of materials and timely access to emerging technologies as they become accessible. Enhancing the capability of internal teams and partners to effectively manage diverse asset types, enabling long-term adaptability and flexibility.

Environment

Climate Risk Strategy and Management

Integration of Climate Risk into Overall Risk Management

Brawn adopts a comprehensive approach to risk management by integrating climate-related risks into its overall framework. Climate risk and mitigation are placed with the deal teams, allowing for seamless cross-departmental and cross-organizational collaboration for risk management.

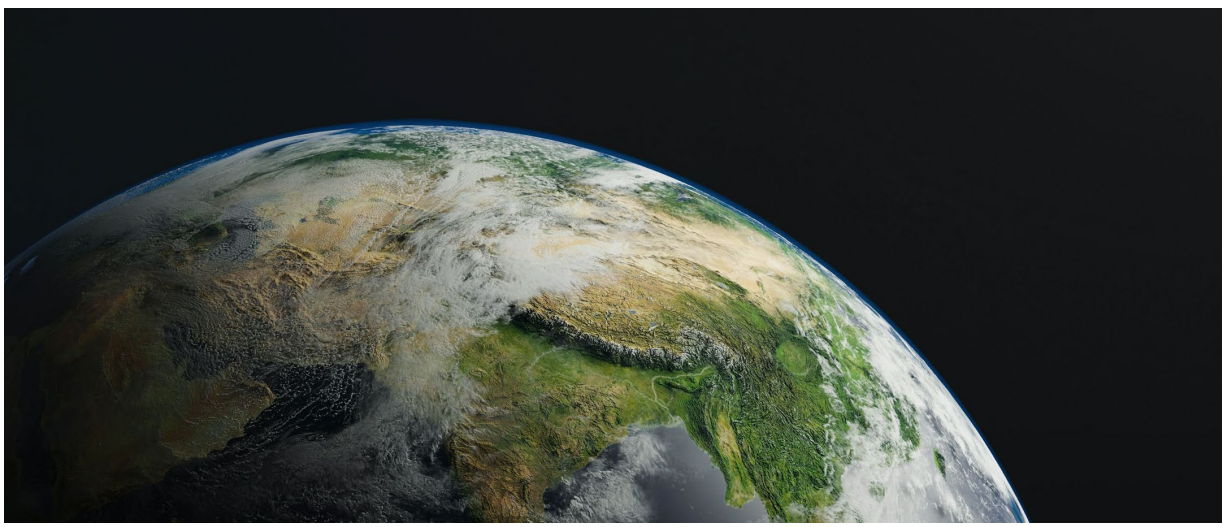
Our Approach to a Low-Carbon Future

Brawn Capital is proud to actively contribute to the transition to a low-carbon economy, positioning itself for success in a 2-degree scenario that requires substantial increases in renewable energy adoption and low-carbon technologies. Acknowledging the uncertainties associated with this transition—such as evolving policy, legal regulations, and market volatility—Brawn effectively manages these risks through robust practices. Leveraging both internal expertise and external resources, we enhance our resilience across our various asset classes, allowing us to confidently navigate the changing landscape.

Stakeholder Engagement for Climate Risk

In addressing climate risks, Brawn collaborates closely with development, construction, and operations partners to discuss mitigation measures for assets identified with material physical risks. We seek third-party reviews for risk levels when needed and enter collaborative dialogue with our partners to streamline climate risk due diligence across partners and implement comprehensive solutions.

Additionally, in our communications with investors, we share insights on portfolio Climate Value at Risk and the percentage of net asset value situated in areas with material risks. Brawn is committed to ongoing dialogue with investors and is ready to provide further details on climate-related key performance indicators upon request.



Environment

Greenhouse Gas Emissions

As a renewable energy asset manager, Brawn is committed to enhancing the capacity of renewables to facilitate global decarbonization. In alignment with this mission, we prioritize the creation of net-zero aligned assets and have established greenhouse gas emission reduction targets at both the firm and portfolio levels. This year, we updated our decarbonization strategy to better reflect these objectives.

To deepen our understanding of emissions, Brawn collaborates with internal and external stakeholders to gather more detailed data at both the firm and portfolio levels. By refining our data collection systems, we aim to identify high-emission sources within our operations and implement targeted reduction strategies. This commitment involves engaging development, construction, and operations partners, who are integral to our decarbonization efforts.

Additionally, Brawn is actively negotiating with renewable energy certificate (REC) suppliers to secure reliable, long-term purchases of RECs. These initiatives demonstrate our dedication to supporting renewable energy projects and reducing our carbon footprint through the procurement of clean energy certificates.

Organizational Targets

100%
Net Zero Scope 2 emissions by 2025

100%
Net Zero Scope 3 emissions by 2050

Brawn's organizational targets are centered on achieving decarbonization through a dual approach: integrating renewable energy into the grid and reducing emissions across our operations. In the short term, we aim for complete reliance on renewable energy for our operational needs, while also focusing on medium-term decarbonization across our portfolio.

To track our progress, we collaborate with third-party consultants to assess and measure emissions. We will identify key areas within the project value chain that contribute significantly to emissions and work closely with partners to explore and implement low-carbon alternatives in these high-emitting sectors.

Portfolio Targets

100%
AUM Allocation to Climate Solutions

Brawn adopts the Net Zero Investment Framework’s Guidance for Infrastructure Assets from IIGCC as a foundational element of our decarbonization strategy. While this guidance is not specifically tailored to the renewable energy sector, it provides a valuable reference for developing our own decarbonization initiatives. Under this framework, Brawn’s various assets are categorized across “committed to aligning” to “net zero aligned," with a medium-term goal of transitioning them towards an "achieving net zero" state. As we advance, we remain committed to fostering a sustainable future through effective emissions management and the promotion of renewable energy solutions.

Environment

Annual Emissions Overview

Emission Sources	2023 Emissions (tCO_2e)	2024 Emissions (tCO_2e)
Scope 1	-	-
Scope 2	7.19	5.71
Purchased Electricity	7.19	5.71
Material Scope 3	227.79	812.17
Purchased Goods and Services	65.43	40.89
Capital Goods	1.55	2.31
Upstream Transportation and Distribution	0.50	1.34
Business Travel	110.37	108.88
Downstream Leased Assets	20.31	10.27
Investments	26.95	648.48
Total Emissions	232.30	817.89

Notes:
1. Scope 1: Brawn does not produce Scope 1 emissions.
2. Scope 2, Purchased Electricity: Brawn's Scope 2 emissions consist entirely of the office spaces utilized by the employees; the emissions are calculated through a location-based approach.
3. Scope 3, Purchased Goods and Services, Capital Goods, Upstream Transport and Distribution, Business Travel and Downstream Leased Assets: Calculated utilizing the spend-based approach.
4. Scope 3, Investments: Emissions have been calculated using the Partnership for Carbon Accounting Financials (PCAF) standards, where data is available.
5. All other Scope 3 categories are not material.

Social

Stakeholder Engagement

ESG Questionnaires

Brawn recognizes that the long-term sustainability of our operations relies heavily on the collaborative efforts of our stakeholders. To foster this collaboration, we identify and engage key stakeholders within our value chain and engage them through tailored ESG questionnaires. These questionnaires aim to gauge their current and future ESG strategies and invite their participation in our materiality assessment. This initiative seeks to evaluate the extent of ESG integration within their organizations and uncover opportunities for collaboration and value creation.

Meetings

Brawn engages in meetings with our partners and members of our value chain to discuss and work on several critical topics, including:

- Energy efficiency
- Greenhouse gas (GHG) emissions and decarbonization
- Health and safety
- Noise pollution
- Community value creation
- Modern slavery and forced labor
- Climate risk analysis and integration
- Policy and regulatory frameworks

While some engagements result in successfully meeting the engagement objectives, others are longer ongoing engagements, reflecting our commitment to continuous improvement and collaboration. This proactive extended collaboration approach promotes transparency, accountability, and sustainable practices, reinforcing our dedication to responsible investment.

Social

Labor Standards and Health and Safety

Brawn is deeply committed to upholding high labor standards and prioritizing health and safety across all its operations. Our construction partners and subcontractors are contractually required to comply with health and safety provisions outlined in the Occupational Health and Safety Environmental Plan and relevant regulations. These health and safety requirements are built into the Request for Quotation process.

They are required to provide a health and safety project plan prior to commencing construction works. Contractors are also responsible for managing the health and safety practices of their subcontractors effectively.

To promote accountability and transparency, Brawn mandates that partners submit incident reports and key performance indicators (KPIs) as part of their monthly asset progress updates. This practice allows us to monitor any potential health and safety incidents and respond swiftly as necessary.

We also consider climate risks, recognizing that climate-related hazards can directly affect the safety and well-being of employees on construction and operational sites. These risks are integrated into our comprehensive physical risk management strategy, ensuring that we proactively address any challenges that may arise. By prioritizing labor standards and health and safety, Brawn reinforces its commitment to sustainable and responsible operations.

Social

Community Engagement

Effective communication and engagement with project neighbors and the broader community are vital for the success of many of our assets. In many regions of Japan, community approval is legally required for project construction. Beyond compliance, fostering these relationships facilitates smoother project processes. We actively engaged with local communities and held town hall meetings for several projects, highlighted by key case studies below.

BESS Community Engagement

This year, one of our key engagements were with the community in Shiga, Maibara, to provide an overview of the BESS project and introduce Brawn and its partners to local residents. The session was conducted by our development partner and included an introduction to the developer, an explanation of BESS technology, and details about the Maibara project, such as the site location, layout, planned capacity, battery specifications, and anticipated start date.

Visual aids, including the project layout and asset images, facilitated community understanding. Potential concerns, such as noise pollution and operational requirements, were addressed, with opportunities for community members to ask questions.

Noise emissions from battery fan systems are a primary concern for residents. Brawn is committed to addressing this by providing technical specifications and selecting low-noise equipment. Pre-construction noise studies will assess potential impacts and inform mitigation strategies. Through effective engagement with community leaders and transparent communication, Brawn successfully addressed local concerns and advanced the construction of the Maibara asset.

BESS Community Social Benefit

During community engagement for another BESS project, residents expressed the need for improved lighting at a nearby bus stop, particularly given the project's proximity to a hospital. The community highlighted that enhanced lighting would significantly benefit safety at night. Our development partner has incorporated this request into the engineering requirements to be addressed once the project reaches an appropriate stage of construction.

Social

Volunteering and Charitable Donations

This year, we launched our Volunteering and Charitable Fundraising Policy as part of our commitment to social responsibility and community engagement. This provides paid time off for volunteering activities, and a donation match policy for causes dear to our hearts. Our employees actively participated in various volunteering initiatives and charitable donations.

Charity Tea Gathering - Japanese Association Singapore

Our Chief Compliance Officer took part in a Charity Tea gathering organized by the Japanese Association Singapore. During this event, they introduced guests to the rich 400-year history of the Japanese Tea Ceremony. By sharing insights about the ceremony's utensils, procedures, and cultural significance, they fostered a deeper appreciation for this tradition among attendees.

Pak Nai Habitat Restoration Project – The Nature Conservancy

Three dedicated employees engaged in the Pak Nai habitat restoration project, a beach and mangrove clean-up initiative led by The Nature Conservancy. This project aimed to remove debris from vital habitats for endangered horseshoe crabs, contributing to debris removal, reef restoration, and water quality improvement. These efforts are essential in preserving our natural ecosystems and supporting biodiversity.

Social

Volunteering and Charitable Donations

Kids in Play - The Salvation Army

Our Chief Compliance Officer also participated in a volunteering session with The Salvation Army, where they led enrichment activities for children. This session included songs, games, storytelling, and craft activities, as well as a heartfelt initiative where children wrote letters to their parents in prison. This experience highlighted the importance of nurturing and supporting vulnerable members of our community.

Green Jobs Fair Workshop – Network of Environmental Student Societies

Our ESG Team Lead conducted an interactive workshop at the NESS Green Jobs Fair 2025, focusing on Sustainable Supply Chains. By educating students passionate about sustainability on stakeholder engagement processes and supply chain management, we aim to empower the next generation of leaders in sustainability.

Donations

In addition to volunteering efforts, we also matched donations to The Nature Conservancy. This financial support underscores our commitment to environmental conservation and reinforces our role in fostering a sustainable future.

Through these initiatives, we continue to strengthen our corporate social responsibility efforts and encourage our employees to make a positive impact in the community and the environment.

Social

Supply Chain Sustainability

As part of our commitment to combating modern slavery, Brawn has undertaken significant engagement efforts to assess potential risks within the supply chains of solar and grid-scale BESS. Acknowledging the vulnerabilities in raw material extraction, we proactively communicated with key suppliers to ensure adherence to human rights policies and practices.

In line with our dedication to human rights, we initiate direct dialogues with potential suppliers to inquire about their human rights policies, risk management strategies, and supporting documentation. This requires our suppliers to demonstrate their commitment by providing their Modern Slavery and Human Trafficking policies and relevant statements, along with insights into their risk management measures.

We also implement anti-modern slavery information requests across our partner organizations to assess the extent of their commitment and the initiatives they have undertaken. This approach allows us to gain a comprehensive understanding of their policies, practices, and the effectiveness of their efforts in combating modern slavery within their operations and supply chains.

Diversity, Equity, and Inclusion

Diversity, Equity, and Inclusion (DE&I) are fundamental to Brawn's corporate values. We are committed to fostering an inclusive workplace where individuals, regardless of sexual orientation, ethnicity, gender, nationality, disability, family status, or race, have equal opportunities for employment and growth. This year, we launched our updated DE&I Policy and Remote Working Policy to align with our commitments.

Accountability for DE&I initiatives rests with our CEO, executives, and the Head of Human Resources, who are responsible for ensuring compliance and cultivating an inclusive culture. Our compliance and ESG teams also collaborate to integrate DE&I considerations within our broader sustainability framework.

To enhance diversity in our recruitment practices, we have implemented a comprehensive DE&I policy that includes strategies to attract a diverse candidate pool. Job vacancies are advertised across a wide range of networks to reach individuals from varied backgrounds. We also adopt an inclusive approach to educational and professional qualifications, valuing diverse experiences and transferable skills.

Recognizing the diverse needs of our workforce, we offer hybrid working flexibility to all employees, consultants, and interns. This approach has been well-received and has helped maintain productivity while accommodating various needs.

ACCELERATING THE LOW CARBON FUTURE

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